





MODULE 9	STRATEGIC PROCUREMENT AND QUALITY MANAGEMENT	
LECTURER	Alastair Merrill FCIPS, FRS	
LECTURE TITLE	The Scottish Model of Procurement: public contracting as a strategic enabler of economic development and social change:	
OBJECTIVES	To outline the opportunities and challenges of public procurement as a strategic enabler of policy development and service delivery, using the example set by the Scottish Model of Procurement, with its focus on the social, economic and environmental aspects of sustainability in public purchasing.	
DESCRIPTION	The day will consist of five lectures, with opportunities for discussion and reflection. All timings are approximate.	
	Session 1 (09.30-10.50) Out of the shadows – how Scotland repositioned Public Procurement as a strategic enabler of economic growth and social change  Case study of design and delivery of procurement reform in Scotland Understanding of the Scottish context – country, economy and government Introduction to the Scottish Model of Procurement Give background context and definitions for further sessions  Session 2 (11.10-12.30) Value beyond savings (how Scotland is using public procurement to promote social and economic good);  Learning outcomes  Legal framework of Sustainable Procurement Duty – value beyond savings How sustainability is delivered – tools and processes, lifecycle costing Discussion on the opportunities, challenges, risks of sustainable procurement based on case studies on social, economic, environmental sustainability in	
	Session 3 (14.00-14.45) Capturing hearts and minds – securing the support of different stakeholders in the public procurement ecosystem in Scotland  Learning outcomes  Different perspectives and priorities of different stakeholders in procurement ecosystem Techniques for overcoming scepticism and making procurement matter How to sustain interest and pace  Session 4 (14.50-15.40) e-Procurement as a strategic enabler	







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- Role of e-procurement in underpinning procurement reform
- How digital advances are changing the profession
- Opportunities and challenges ahead.

# Session 5 (16.00-17.00) Forward look – procurement after Covid

#### **Learning outcomes**

- Impact of Covid 19 on traditional approaches to procurement and supply chain management
- Key shifts in priorities from cost saving to building resilience
- The opportunities, challenges and responsibilities for leaders in public procurement to support social and economic recovery.

### Scottish Government procurement portal

https://www.gov.scot/policies/public-sector-procurement/

# Sustainable procurement guidance

https://www.gov.scot/collections/sustainable-procurement-guidance/

# CLASS MATERIAL

Annual procurement reports from public sector bodies

https://www.gov.scot/publications/public-sector-annual-procurement-

reports-2019/

The Procurement Journey website

https://www.procurementjourney.scot

**Public Contracts Scotland website** 

https://www.publiccontractsscotland.gov.uk